

ESTABLISHMENT OF THE NATIONAL SPACE AGENCY OF SINGAPORE

The Government will set up the National Space Agency of Singapore (NSAS) from 1 April 2026. NSAS will be established under the aegis of the Ministry of Trade and Industry (MTI) to lead Singapore's national space ambitions to be a leader in space technologies and a credible contributor to the global space ecosystem.

2. Minister for Manpower and Minister-in-charge of Energy and Science & Technology in the Ministry of Trade and Industry, Dr Tan See Leng, announced the establishment of NSAS during his Guest-of-Honour address at the inaugural Space Summit 2026 on 2 February 2026.

3. Space technologies and capabilities are critical to Singapore's open and highly connected economy, underpinning essential functions such as digital connectivity, navigation, maritime monitoring and climate resilience. Singapore's strengths in advanced manufacturing, aerospace, micro-electronics, precision engineering and artificial intelligence position us well to capture new opportunities in the space technology sector. Today, Singapore is home to about 70 space companies, employing around 2,000 professionals in diverse roles and activities across the value chain, from designing and manufacturing space components to providing satellite-based services. We have also established partnerships with international space agencies and organisations, including the European Space Agency, the Indian National Space Promotion and Authorization Centre (IN-SPACe), the UAE Space Agency, and the Geo-Informatics and Space Technology Development Agency of Thailand.

4. Going forward, NSAS will spearhead Singapore's efforts to fully harness the value and opportunities of the growing global space economy, which is projected to reach US\$1.8 trillion by 2035. NSAS will assume and build upon the current functions of the Office of Space Technology & Industry, Singapore (OSTIn) to (i) strengthen our R&D ecosystem, (ii) develop our space industry, and (iii) advance international partnerships. NSAS will also take on new functions to (iv) develop and operate Singapore's national space capabilities, and (v) develop legislation and regulations which are pro-innovation and pro-business while achieving space safety and sustainability.

5. The establishment of NSAS represents Singapore's commitment to become a leader in space technologies and services, leveraging our strategic location, technological capabilities, and business-friendly environment to capture emerging opportunities in the global space economy.

*(Please refer to **Annex A** for further details on the mandate and functions of NSAS.)*

Appointment of Ms Ngiam Le Na as Chief Executive of NSAS

6. Ms Ngiam Le Na (严莉娜) will be appointed Chief Executive (Designate) of the NSAS from 2 February 2026. She will assume the position of Chief Executive, NSAS from 1 April 2026 after relinquishing her appointment as Deputy Chief Executive Officer at DSO National Laboratories.

7. Ms Ngiam has held various senior appointments in the public service, including Deputy Chief Executive in the Defence Science and Technology Agency (DSTA). She currently serves on the Board of the PUB. With 25 years of experience in the public service, Ms Ngiam has played key roles in architecting and delivering technological solutions for Singapore, contributing to international collaborations and the formulation of technology policy and strategy.

8. In support of the national space programmes for government agencies, Ms Ngiam oversaw the acquisition and development of Earth Observation satellites to serve national needs in applications such as environmental monitoring, maritime security and disaster relief. She also supported the Civil Aviation Authority of Singapore (CAAS) in their build-up of counter-drone capabilities, as well as led the development of digital solutions that supported the inter-agency task forces in managing the COVID-19 pandemic.

MINISTRY OF TRADE AND INDUSTRY

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ANNEX A: Mandate and Functions of the National Space Agency of Singapore

For media enquiries, please contact:

Chua Wan Zhen
Senior Assistant Director
Communications and Engagement Division
Ministry of Trade and Industry
Tel: 9620 8020
E-mail: chua_wan_zhen@mti.gov.sg

Mandate and Functions of the National Space Agency of Singapore (NSAS)

- 1. Develop and Operate National Space Capabilities.** NSAS will identify and develop space programmes to serve national needs across government agencies. The Singapore government currently co-owns three Earth Observation satellites with ST Engineering to meet both government and commercial needs. Going forward, NSAS will explore further developing the constellation to meet future national requirements and use cases in the Equatorial region. NSAS will also set up a multi-agency operations centre that will support government agencies with satellite tasking and geospatial data analytics. In addition, NSAS will develop and operate space situational awareness capabilities, to ensure the safety of our space assets in an increasingly congested space environment.
- 2. Strengthen Our R&D Ecosystem.** NSAS will continue to invest steadily to build world-class indigenous space capabilities. Since 2022, the Government has set aside S\$210 million for space projects through the Space Technology Development Programme, supporting research institutes and companies to develop and launch their payloads and test their technologies in space. Beyond this, R&D investments into adjacent sectors such as AI, robotics, and quantum technologies also contribute to the development of space and space-enabled capabilities.
- 3. Develop Our Space Industry.** NSAS will continue to develop a thriving local space industry, through initiatives such as the Space Access Programme to help companies validate technologies in space and to enter new markets through international partnerships. NSAS will also seek to attract space companies from around the world to establish their base in Singapore, as a launchpad to scale across Asia and beyond.
- 4. Advance International Partnerships.** NSAS will continue to expand Singapore's international partnerships with like-minded partners, to pursue collaborations in priority areas and facilitate connections between our space ecosystems. NSAS will also deepen partnerships with countries across the Equatorial Belt and with fellow emerging space nations in ASEAN and globally, to collaborate on critical issues like the long-term sustainability of outer space.
- 5. Enact National Space Legislation.** NSAS will be responsible for legislation and regulation of Singapore's space sector. Building upon the new Guidelines for Singapore-Related Space Activities established in 2024, the NSAS will engage players in Singapore's space ecosystem on plans for national space legislation that is pro-innovation and pro-business, while meeting high standards for space safety and space sustainability.